

# Canon Group Business Operations (As of December 31, 2016)

Canon Inc. got its start as a camera manufacturer in 1937. The Company promoted globalization from early on, opening a New York branch in 1955. Marking its 30th anniversary of establishment, in 1967 Canon took up the challenge of diversification under the slogan, "Cameras in the Right Hand, Business Machines in the Left," marking its foray into the field of copying machines.

Not only is Canon currently a global leader in market share for such products as digital cameras with interchangeable lenses and inkjet printers but the Company is also growing four new businesses in the B-to-B field, namely, commercial printing, network cameras, healthcare, and industrial equipment.

## Company Overview

Company name	: Canon Inc.	Common stock	: ¥174,762 million
Established	: August 10, 1937	Group companies	: 367 consolidated subsidiaries
Headquarters	: 30-2, Shimomaruko 3-chome, Ohta-ku, Tokyo, Japan	Affiliated companies accounted for by the equity-method	: 9
Chairman & CEO	: Fujio Mitarai		

## Net Sales by Business Unit and Main Products

### Industry and Others Business Unit

584.7 billion yen 17.2%

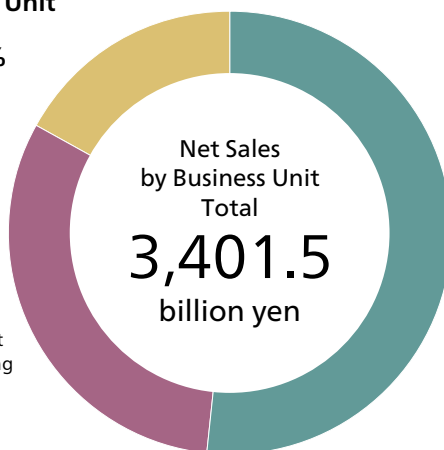
- Semiconductor lithography equipment
- Flat panel display (FPD) lithography equipment
- Digital radiography systems
- Diagnostic X-ray equipment
- Medical X-ray CT equipment
- MRI equipment
- Diagnostic ultrasound equipment
- Medical sample testing equipment
- Ophthalmic equipment
- Vacuum thin-film deposition equipment
- Organic LED (OLED) panel manufacturing equipment
- Die bonders
- Micromotors
- Network cameras
- Handy terminals
- Document scanners



Semiconductor lithography equipment



Medical X-ray CT equipment



### Imaging System Business Unit

1,095.3 billion yen 32.2%

- Interchangeable lens digital cameras
- Digital compact cameras
- Digital camcorders
- Digital cinema cameras
- Interchangeable lenses
- Compact photo printers
- Inkjet printers
- Large-format inkjet printers
- Commercial photo printers
- Image scanners
- Multimedia projectors
- Broadcast equipment
- Calculators



Inkjet printers



Interchangeable lens digital cameras

### Office Business Unit

1,807.8 billion yen 53.1%

- Office multifunction devices
- Laser multifunction printers
- Laser printers
- Digital production printing systems
- High-speed continuous feed printers
- Wide-format printers
- Document solutions



Office multifunction devices



Digital production printing systems



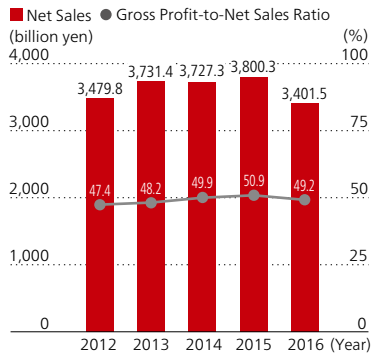
High-speed continuous feed printers

**Note:** As consolidated net sales for business units include sales related to inter-unit transactions, the total is not 100%.

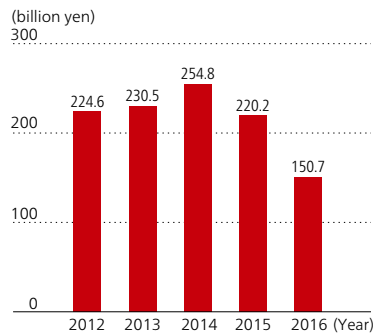
Message from Management	<b>Canon Group Business Operations</b>	CSR Management	Growth Strategy and Sustainability	Activity Highlights
Relationship with SDGs	CSR Reporting	Management Structure	GRI Guideline Implementation	Third-Party Opinion / Assurance

## Major Financial Data and Employee Data

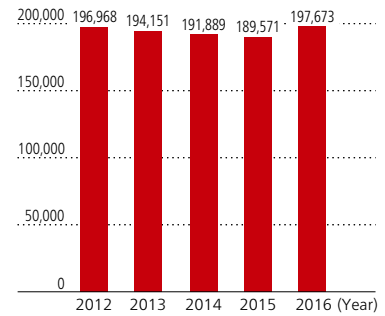
### Net Sales and Gross Profit-to-Net Sales Ratio



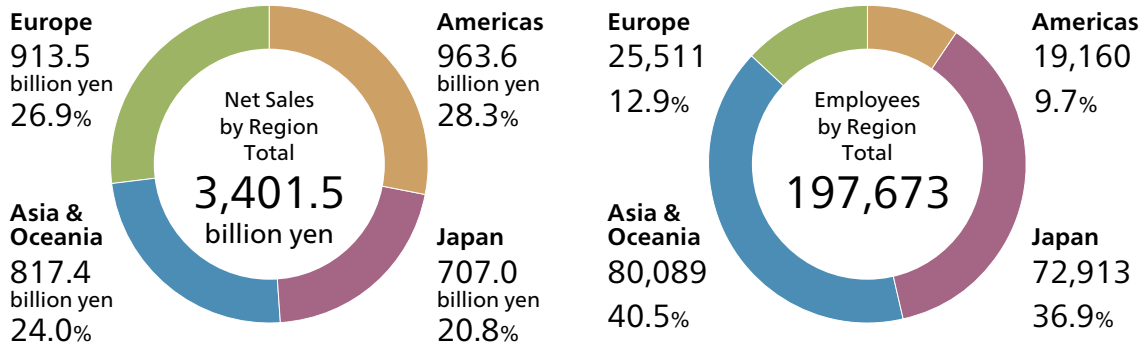
### Net Income Attributable to Canon Inc.



### Number of Employees (Group)



## Net Sales and Number of Employees by Region



## Main Group Companies We conduct business globally, with operational sites in more than 50 countries.

### Japan

(Consolidated subsidiaries 60)  
 Canon Precision Inc.  
 Fukushima Canon Inc.  
 Toshiba Medical Systems Corporation\*1  
 Toshiba Electron Tubes & Devices Co., Ltd.  
 Canon Chemicals Inc.  
 Canon Components, Inc.  
 Canon Electronics Inc.  
 Canon Finetech Inc.\*2  
 Nisca Corporation\*2  
 Canon Tokki Corporation  
 Canon ANELVA Corporation  
 Nagahama Canon Inc.  
 Canon Machinery Inc.  
 Oita Canon Materials Inc.  
 Oita Canon Inc.  
 Nagasaki Canon Inc.  
 Canon Marketing Japan Inc.  
 Canon System & Support Inc.  
 Canon Software Inc.  
 Canon IT Solutions Inc.

### Europe

(Consolidated subsidiaries 160)  
 Canon Bretagne S.A.S.  
 Axis Communications AB  
 Océ-Technologies B.V.  
 Océ Printing Systems G.m.b.H.  
 Toshiba Medical Systems Europe B.V.  
 Canon Europa N.V.  
 Canon Europe Ltd.  
 Canon Ru LLC  
 Canon (UK) Ltd.  
 Canon Deutschland GmbH  
 Canon (Schweiz) AG  
 Canon Nederland N.V.  
 Canon France S.A.S.  
 Canon Middle East FZ-LLC  
 Canon Italia S.p.A.

### Americas

(Consolidated subsidiaries 52)  
 Canon Virginia, Inc.  
 Toshiba America Medical Systems, Inc.  
 Canon U.S.A., Inc.  
 Canon Canada Inc.  
 Canon Solutions America, Inc.  
 Canon Financial Services, Inc.

### Asia and Oceania

(Consolidated subsidiaries 95)  
 Canon Dalian Business Machines, Inc.  
 Canon (Suzhou) Inc.  
 Canon Zhongshan Business Machines Co., Ltd.  
 Canon Zhuhai, Inc.  
 Canon Inc., Taiwan  
 Canon Vietnam Co., Ltd.  
 Canon Hi-Tech (Thailand) Ltd.  
 Canon Prachinburi (Thailand) Ltd.  
 Canon Business Machines (Philippines), Inc.  
 Canon Opto (Malaysia) Sdn. Bhd.  
 Canon (China) Co., Ltd.  
 Canon Hongkong Co., Ltd.  
 Canon Singapore Pte. Ltd.  
 Canon India Pvt. Ltd.  
 Canon Australia Pty. Ltd.

### Reference: Canon Fact Book

<http://global.canon/en/corporate/pdf/index.html>

\*1: In December 2016, Canon Inc. announced its decision to acquire the shares of Toshiba Medical Systems Corporation, make it a subsidiary, and change the name to Canon Medical Systems Corporation. The change is scheduled to take effect in early 2018 once procedures regarding the change have been completed under the Pharmaceutical and Medical Device Act in Japan and applicable laws in other countries.

\*2: Canon Finetech Inc. merged with Nisca Corporation on July 1, 2017, changed its name to Canon Finetech Nisca Inc., and on July 3 of the same year, the Chemicals Division was spun off, and established "Fukui Canon Materials Inc." as a wholly owned subsidiary of Canon Inc.